

- Publicly traded since 2006 with a 40% free float and rest owned by Arafa Family
- Stock is traded in USD & EGP
- 3 Operational activities: Textiles, Apparel & Tailoring, Retail & Distribution
- +10% of Egypt's total garment exports
- +13,000 employees

- Manufacturing home for luxury garments
- In March 2012 inaugurated Camegit a 50:50 JV with "Ermenegildo Zegna" in Egypt
- Homegrown luxury brand "CONCRETE" with +40 retail stores across Egypt
- 15% of the UK suits market

Offering customers **World-Class Quality** and Global **Competitiveness** for more than 100 years

Brands:

CONCRETE

EST. 1989











Clients:





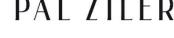


Ermenegildo Zegna * MOCYS GHERARDI s.r.l.



























Within each of the three key segments, operations are further vertically integrated across the 3 main activities: Textiles, Apparel & Tailoring and Retail & Distribution

The Vertical
Integration of the 3
Business Activities
provides a buffer
against market swings





Egypt's Unique Value Proposition

Proximity to End Markets

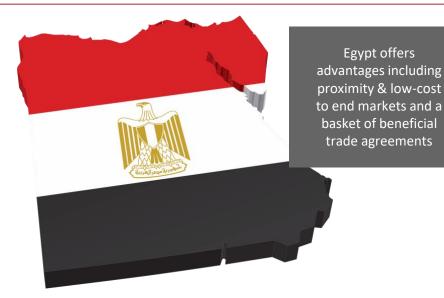
- Egypt's location allows a competitive lead time on shipments and relatively low transportation costs
- Close proximity to end markets enables Arafa Holding to respond quickly to seasonal shifts in demand and changes in consumer tastes

Low Cost Environment

- Egypt offers a sizeable young labor force, with over 50% of the population under the age of 30, at a relatively low cost compared to other emerging markets that operate in the labor-intensive Apparel & Tailoring segment
- Costs of inputs for infrastructure and utilities are among the least expensive in the region

Preferential Trade Agreements

 A number of preferential trade agreements — including agreements with the United States, the European Union, COMESA, Turkey and the GCC countries — position Egypt as a prominent hub for exportoriented companies



Gov't Incentive Programs

- Egypt's free zones offer tax incentives to exportoriented manufacturers; Arafa's manufacturing facilities in free zone areas allow it to benefit from these incentives (Duty free zones)
- The government maintains the long encouraged export activity through offering incentives programs in support of export-oriented manufacturers.
- Egypt's export councils announced launching new export incentives program during FY 2019. However, no details still confirmed on implementation mechanism of new program.



Baird Group (UK & EU)

- 235 stores in UK
- 15% market share of formal menswear in UK market
- Managing Debenhams menswear concessions across UK
- Standalone shops & department stores
- Online business 17% of turnover
- Turnover GBP 103 million in FY 2018

Concrete (Egypt)

- +40 stores in Egypt
- Homegrown luxurious brand in Egypt inspired by Italian designs and materials
- 20% market share of regulated market
- Offering Made to Measure service with exclusive Italian fabrics
- Turnover FGP 376 million in FY 2018

Euromed (Egypt)

- 16 stores in Egypt
- Homegrown middle segment family stores & wholesale business in Egypt
- Owner of group's specialized online platform for Apparel, Leather products and Accessories.
- Turnover FGP 91 million in FY 2018















DIRECT

Backed by World-Class Manufacturing and Exporting Capabilities

Arafa Holding industrial facilities serve a variety of markets from Casual Wear segment to Luxury Wear segment through large capacities of well diversified product range:

In "1 minute" Arafa
Holding industrial
facilities produce
14 Jackets
14 Formal Trousers
12 Casual Pants &
7 Shirts

Wool Fabrics

• 2.2 Million Meters

Jackets

• 2.0 Million

Formal Trousers

• 2.0 Million

Casual Pants

• 1.8 Million

Shirts

• 1.0 Million

Casual Shorts

• 500,000

Vests

• 500,000















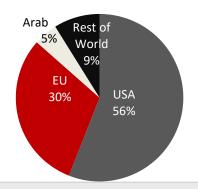
Overview on Egypt's Ready-Made Garments (RMG) Industry

- RMG sector is the key player within the textile & apparel sector with the majority privately owned.
- Main export regions include USA & Europe contributing 56% & 30% respectively of total RMG exports during
 December 2019.
- Swiss Garment Company (SGC) Arafa Holding subsidiary for producing and exporting formal menswear- is the fourth largest exporter of ready-made garments to **Europe**.
- Sector benefits from government support due to being a labor intensive sector and a source of foreign currency inflows.

Great Growth Opportunity in Garments industry with Egypt currently contributing less than 1% of global garments industry

RMG Sector Contribution (USD)	2013	2014	2015	2016	2017	2018	2019
RMG Exports	1,430	1,431	1,386	1,274	1,459	1,604	1,690
Growth Rate	0.21%	0.07%	-3.15%	-8.08%	14.52%	9.94%	5.36%

Regional Breakdown of RMG Exports, December 2019



Source: Apparel Export Council of Egypt Report dated December 2019



Group Financials Overview

Income Statement (USD 000's)	FY 2016	FY 2017	FY 2018
Net Revenues	240,878	239,937	236,554
% change	(10,8%)	(0.4%)	(1.4%)
Gross Profit	82,926	90,799	85,899
Gross Profit Margin	34.4%	37.8%	36.3%
EBITDA	14,809	23,891	13,028
EBITDA Margin	6.1%	10.0%	5.5%
Operating Profits (EBIT)	8,135	18,169	7,145
EBIT Margin	3.4%	7.6%	3.0%
Net Profit After Tax	7,803	7,037	3,085
Net Profit Margin	3.2%	2.9%	1.3%

Balance Sheet (USD 000's)	FY 2016	FY 2017	FY 2018
Cash & Marketable Securities	34,016	39,932	64,010
Net Receivables	49,335	57,683	57,224
Inventory	93,949	107,221	115,014
Fixed Assets	51,643	53,510	50,832
Total Assets	394,512	440,479	459,433
Total Liabilities	230,812	272,670	295,146
Total Shareholder's Equity	163,700	167,809	163,699
Total Liabilities & Shareholder's Equity	<u>394,512</u>	<u>440,479</u>	<u>459,433</u>

FY 2018

- Arafa Holding reported Consolidated Net Revenues of USD 236.6 million during FY 2018 compared to USD 240.0 million during FY 2017. Local retail sales increased during the year despite the shrinking of retail markets in Egypt. Retail sales in the UK declined during the year, especially in Q4 2018 as UK retailers endured the worst Christmas season since 2008. Sales of Manufacturing segment increased during FY 2018 by attracting new customers from the US market despite the challenges that faced the segment during the year due to the Turkish crisis and the slowdown in the UK market.
- **Net Profit after Tax** reported USD 3.1 million during FY 2018 compared to USD 7.0 million during FY 2017 including non-recurring losses of Baird Group arising from House of Fraser going into administration.



Income Statement (USD 000's)	9M 2018	9M 2019
Net Revenues	174 190	159 914
% change	2.6%	-8.2%
Gross Profit	63 866	52 922
Gross Profit Margin	36.7%	33.1%
Net Profit	1 386	10 849
Net Profit Margin	0.8%	6.8%

9M 2019

- Arafa Holding reported Consolidated Net Revenues of USD 159.9 million in 9M 2019 compared to USD 174.2 million in 9M 2018 as a result of the decline in sales of Baird group affected by the decline in retail sales in the UK market and the consequent political and economic instability since Brexit voting. This is despite the increase in the export sales of the industrial segment of the group.
- Net Profit after Tax recorded USD 10.8 million during 9M 2019 with a net margin of 6.8% compared to USD 1.4 million with a margin of 0.8% supported by lower SG&A expenses for the Group.

THANK YOU!

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